

Key Figures 2010

in CHF million		2006	2007	2008	2009	2010	Change on previous year
Income		21'374.5	22'697.0	25'749.8	24'946.9	25'040.3	0.4
↳ of which income before income from financial services business		20'461.5	21'705.0	24'732.0	23'958.4	24'080.4	0.5
↳ of which Migros retail sales		17'510.2	18'535.4	21'557.0	21'037.2	21'199.8	0.8
↳ of which income of the Cooperatives		14'480.0	14'658.0	15'387.6	15'221.8	15'164.2	-0.4
EBITDA¹ (earnings before interest, taxes, depreciation and amortisation)		1'854.5	2'018.3	2'096.8	2'278.4	2'315.7	1.6
as % of income	%	8.7	8.9	8.1	9.1	9.2	
↳ of which EBITDA of the retail and industry sector		1'568.2	1'739.2	1'869.3	2'039.2	2'001.8	-1.8
EBIT¹ (earnings before interest and taxes)		947.6	1'043.0	1'112.9	1'153.1	1'176.2	2.0
as % of income	%	4.4	4.6	4.3	4.6	4.7	
Profit¹		839.1	801.0	700.7	846.3	851.6	0.6
as % of income	%	3.9	3.5	2.7	3.4	3.4	
Cash flow from operating activity		311.4	1'268.0	2'471.5	2'409.6	1'999.0	-17.0
as % of income	%	1.5	5.6	9.6	9.7	8.0	
↳ of which cash flow of the retail and industry sector		1'235.0	1'946.0	1'887.4	1'494.5	1'855.1	24.1
Investments		997.0	1'421.0	1'673.9	1'479.5	1'490.2	0.7
Equity		10'857.4	11'639.0	12'254.0	13'363.4	14'294.0	7.0
as % of balance sheet total	%	24.8	24.9	25.1	26.3	27.3	
↳ of which equity of the retail and industry sector		9'419.8	10'139.0	10'698.5	11'634.9	12'412.4	6.7
as % of balance sheet total	%	57.5	53.8	56.0	59.5	62.1	
Balance sheet total		43'717.3	46'732.0	48'740.9	50'805.2	52'374.5	3.1
↳ of which balance sheet total of the retail and industry sector		16'385.0	18'833.0	19'088.1	19'564.0	19'973.1	2.1
Expenditure for cultural, social and economic policy purposes		115.7	127.3	119.7	114.1	114.9	0.7
Workforce (number of persons – annual average)	number	79'597	82'712	84'096	83'780	83'616	-0.2
Migros Cooperatives (number of members)	number	1'993'543	2'022'060	2'055'044	2'074'259	2'086'294	0.6
Distribution network							
Total Migros distribution sites	number	590	589	601	604	610	1.0
Total Migros sales area	m ²	1'227'728	1'225'382	1'251'115	1'266'062	1'293'204	2.1
Apprentices	number	2'809	2'957	3'178	3'264	3'328	2
Total sales sustainable labels incl. AdR²					2'018	2'149	6.5
Total direct greenhouse gas emissions (GHG), absolute³	1'000 t	135.8	128.5	179.5	178.1	173.0	-2.9
Total energy consumption, absolute	GWh	1'646.0	1'625.0	1'627.3	1'625.5	1'629.8	0.2
Kilometrage of rail transport	million km	10.1	9.4	10.1	10.3	10.6	2.7
Operational waste, total	1'000 t	200.3	198.0	197.3	201.8	208.5	3.3
Customer returns	1'000 t	12.5	12.9	12.6	12.9	13.0	1.0

¹ Before effect from pension plans.

² Due to new calculation bases, the sales of the sustainable labels are available for the first time as of 2009.

³ Incl. CO₂ eq from refrigerant emissions as of 2008.