

Key Figures 2014

Mio. CHF unless unless stated otherwise	2010	2011	2012	2013	2014	Change compared to previous year
Income	25'040.3	24'858.8	24'998.8	26'737.0	27'292.1	2.1%
↳ of which income before financial services business	24'080.4	23'893.6	24'076.9	25'845.9	26'419.5	2.2%
↳ of which Migros retail sales	21'199.8	21'058.6	21'333.9	22'867.1	23'051.5	0.8%
↳ of which (income) of the Cooperatives	15'164.2	14'661.9	14'524.0	15'844.3	15'910.2	0.4%
EBITDA (earnings before interest, taxes, depreciation and amortisation) ^[1]	2'315.7	2'116.2	2'177.4	2'266.1	2'344.8	3.5%
in (%) vom Ertrag	9.2	8.5	8.7	8.5	8.6	
↳ of which EBITDA of the retail and industry sector	2'001.8	1'791.2	1'901.5	1'985.6	2'029.9	2.2%
EBIT (earnings before interest and taxes) ^[1]	1'176.2	979.0	985.6	1'043.9	1'148.2	10.0%
in (%) vom Ertrag	4.7	3.9	3.9	3.9	4.2	
Profit ^[1]	851.6	659.3	724.2	770.9	870.2	12.9%
in (%) vom Ertrag	3.4	2.7	2.9	2.9	3.2	
Effect from pension plans after income tax	40.2	3.1	22.4	13.4	19.2	
Cash flow from operating activity	1'999.0	1'126.7	1'267.5	1'224.9	2'290.2	87.0%
in (%) vom Ertrag	8.0	4.5	5.1	4.6	8.4	
↳ of which cash flow from the retail and industry sector	1'855.1	1'347.4	2'045.3	687.7	1'620.4	135.6%
Investments	1'490.2	1'265.3	1'224.8	1'324.2	1'640.9	23.9%
Equity	14'294.0	14'878.4	15'248.0	15'969.1	16'092.2	0.8%
in (%) of balance sheet total	27.3	27.0	26.5	27.2	26.2	
↳ of which equity of the retail and industry sector	12'412.4	12'893.2	13'099.8	13'663.4	13'597.6	-0.5%
in (%) of balance sheet total	62.1	63.6	62.5	65.1	63.8	
Balance sheet total	52'374.5	55'181.4	57'534.2	58'809.4	61'333.0	4.3%
↳ of which balance sheet total of the retail and industry sector	19'973.1	20'256.8	20'958.3	20'983.7	21'311.7	1.6%
Distribution network						
↳ Total Migros distribution sites (number)	610	623	631	639	648	1.4%
↳ Total Migros sales area (in m2)	1'293'204.0	1'332'397.0	1'344'738.0	1'348'664.0	1'362'082.0	1.0%
Migros cooperative members (members)	2'086'294	2'091'188	2'111'084	2'136'959	2'155'331	0.9%
Workforce (number of persons, annual average)	83'616	86'393	87'461	94'276	97'456	3.4%
Trainees (number of persons)	3'328	3'386	3'358	3'495	3'650	4.4%
Migros Culture Percentage expenses	114.9	117.6	125.0	120.3	122.3	1.7%
Engagement Migros development fund expenses (Migros Group) ^[2]	-	-	-	4.8	6.1	27.1%
Sales of sustainable and regional labels Cooperative Retailing (in CHF million) ^{[3] [5]}	-	2'497.1	2'804.9	3'029.0	3'344.5	10.4%
Sales of sustainable and regional labels Cooperative Retailing (in CHF million) ^[5]	-	18.2	20.5	22.0	24.0	2.0%
Greenhouse gas emissions, absolut (in 1000 tonnes CO2-eq) ^[4]	298.2	291.7	292.8	284.0	271.0	-4.6%
Energy consumption, absolute (in GWh)	1'639	1'599	1'610	1'596	1'528	-4.3%

Rail transport kilometrage (in km million), (within Switzerland, Migros Group)	11.0	10.5	10.3	11.3	11.6	3.0%
Waste, total (in 1000 t)	215.9	223.3	225.4	229.3	238.4	4.0%
Recycling rate (in %)	70.9%	71.3%	71.8%	73.3%	75.0%	2.2%

1 Before pension plan effect.

2 Funds made available for the first time in 2012.

3 The following labels: AdR, TerraSuisse, Migros Bio, Bio Cotton, Bio Garden, Utz Certified, Max Havelaar, MSC/ASC, Topten, Climatop. Incl. products with two labels. Sales of Cooperative Retailing without tegut...

4 Greenhouse gas emissions from combustibles and fuel consumption, refrigerant losses and power consumption (in accordance with Swiss consumption mix at 132.9g CO₂eq/KWh power; new emission factor in accordance with FOEN, also applied to previous years for comparison purposes). Scope 1 and 2 in accordance with Greenhouse Gas Protocol.

5 without label climatop